





BOSTON MARRIOTT COPLEY PLACE

MAY 13, 2024

5:00 pm - 6:00 pm

Welcome Day Panel: Planning for Pharmaceutical Manufacturing of the Future: What are the Five Big Things We Need to Talk About?

- Is talent and workforce development in our industry changing? If so how and why?
- What are the most important new technologies in manufacturing today?
- What current factors are affecting speed of development and efficient manufacturing?
- What Regulatory progress has been made and what future opportunities exist?
- How can we improve the access of innovative medicines?



Paul Testa EVP Supply Chain and Operations **Kyowa Kirin**



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Marian Gindy Vice President, Small Molecule Science and Technology Merck





Sandra Poole Chief Operating Officer Mythic Therapeutics



Alex Cooke CEO Phase3



Christine Sheaffer Head of Manufacturing & Supply *Spark Therapeutics*

6:00 pm - 7:00 pm







MAY 14, 2024

7:30 am - 8:15 am

m Registration and Breakfast

Sponsored By: **FLUOR**_®

- 8:15 am 8:20 am Opening Remarks and Important Announcements
- 8:20 am 8:30 am Chair's Welcome Address





Charles L. Cooney

Robert T. Haslam Professor of Chemical Engineering, Emeritus, and Faculty Director, Emeritus Deshpande Center for Technological Innovation **MIT**

8:30 am - 9:05 am

Manufacturing with An Agile and Flexible Mindset:

- Building a strong manufacturing strategy that can cope with a constant changing environment
- Highlighting the importance of flexibility in asset design to better adapt to market fluctuation and reach desired time to market speed
- Becoming more agile and flexible in scaling-up new modalities (cell and gene therapies) to bring them at the required speed to patients
- Adapting to a new operating model to bring flexibility and agility in resource and capability planning unleashing the full potential of an organization



Holger Weintritt EVP, Head Pharmaceuticals Product Supply *Bayer*

9:05 am - 9:40 am

Strategic Expansion Roadmap: Fill & Finish Facilities for Global Growth

- Exploring the strategies and considerations involved in building fill & finish facilities across a global manufacturing network.
- Discussing the importance of harmonization and global standards in pharmaceutical manufacturing and how we ensure consistency and quality across our facilities.
- Understanding the challenges and approaches in maintaining regulatory compliance when expanding fill & finish capabilities.
- Exploring the role of innovation and technology in enhancing efficiency and quality.









9:45 am - 10:20 am

WORKSHOP

BREAKOUT

ROOM 1

Panel: Optimizing Technical Operations: Best Practices for Manufacturing Next-Gen **Medicines**

- Current trends and manufacturing strategies for next-generation medicines
- Best in class practices for facility planning, CQV, operational readiness and startup •
- New innovative technologies on the horizon





Anshul Mangal President Project Farma



Flemming Dahl Senior Vice President, Fill & Finish Expansions Management Novo Nordisk





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Vice President MS&T Vertex Therapeutics

Data Doesn't Lie - Digital Marketing ROI

How to clearly demonstrate the ROI of a digital system



 Why digitizing production records and connecting to other systems is needed to remain competitive The areas where digital systems have significant impact and how that translates to the bottom line

Jason Politi Chief Technology Officer Verve Therapeutics

9:45 am - 10:20 am





MasterControl

Ciaran Brady

How digital systems can improve the work experience for operators



SVP Go To Market Strategy MasterControl

9:45 am - 10:20 am WORKSHOP BREAKOUT ROOM 3	 Improving Visibility and Collaboration with CMOs and Direct Suppliers What key challenges drive supplier management leaders to digital transformation in the pharmaceutical industry? Achieving more agility with CMOs and direct suppliers Linking systems, processes, people and enterprises into a collective information network to support intelligent business execution Improving visibility and collaboration in supplier management operations
10:25 am - 12:05 pm	Pre-Arranged One-to-One Meetings 10:30 am – 10:50 am: Meeting Slot 1/Networking 10:55 am – 11:15 am: Meeting Slot 2/Networking 11:20 am – 11:40 am: Meeting Slot 3/Networking 11:45 am – 12:05 am: Meeting Slot 4/Networking
12:10 pm - 12:45 pm BREAKOUT ROOM 1 STRATEGIC MANUFACTURING	 Manufacturing as a Strategic Enabler for Serial Innovation Sharing Vertex's track record for serial innovation in manufacturing to create transformative medicines for people with serious diseases and high unmet medical needs. Highlighting Vertex's success with small molecule continuous manufacturing Transforming manufacturing in cell and genetic therapies for Sickle Cell Disease, Beta Thalassemia, and Type 1 Diabetes Describing the specific technical innovations and breakthroughs that have been instrumental in Vertex's manufacturing success Temphasizing the importance of cross-functional collaboration to drive manufacturing innovations and deliver transformative medicines Temphasizing the importance of cross-functional collaboration to drive manufacturing innovations and deliver transformative medicines Temphasizing the importance of cross-functional collaboration to drive manufacturing innovations and deliver transformative medicines Temphasizing the importance of cross-functional collaboration to drive manufacturing innovations and deliver transformative medicines Temphasizing the importance of cross-functional collaboration to drive manufacturing innovations and deliver transformative medicines Temphasizing the importance of cross-functional collaboration to drive manufacturing innovations and deliver transformative medicines Temphasizing the importance of cross-functional collaboration to drive manufacturing innovations and deliver transformative medicines Temphasizing the importance of cross-functional collaboration to drive manufacturing innovations and deliver transformative medicines Temphasizing the importance of cross-functional collaboration to drive manufacturing innovations and deliver transformative medicines Temphasizing the importance of cross-functional collaboration to drive manufacturing innovations and deliver transformative medicines Temphasizing tr
12:10 pm - 12:45 pm BREAKOUT ROOM 2 QUALITY	 Proactivity - the Future of Quality Using Human and Organizational Performance (HOP) in designing quality into the end to end supply processes and how to implement effectively Adopting risk-based approaches to identify and mitigate potential issues, maintaining a focus on critical processes and regulatory compliance Fostering a culture of continuous improvement, leveraging digital tools to optimize processes and enhance overall quality management Establish a proactive approach to regulatory compliance and production effectiveness using appropriate problem solving and conducting regular self-assessments

and the



12:10 pm - 12:45 pm

BREAKOUT

ROOM 3

SUPPLY CHAIN

Navigating the Complexities of Gene Therapy Commercialization and Manufacturing

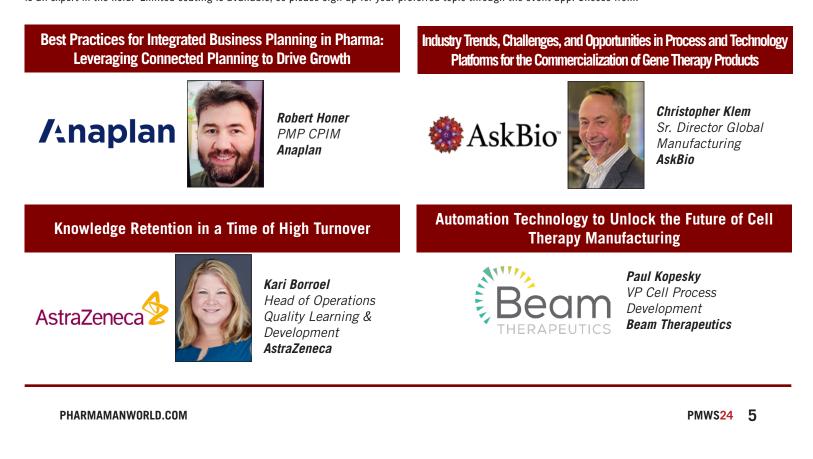
- Scaling up gene therapy production, the challenges, solutions and real world examples exploring the next frontier of
 manufacturing and its significance
- The future of external gene therapy development, meeting growing demand for advanced therapies
- The impact and transformation of advanced technologies on improving efficiency and product quality
- Exploring strategies for collaboration and partnerships for large scale gene therapy production
- Regulatory challenges in gene therapy manufacturing
- Case studies of successful external gene therapy commercialization and manufacturing models and discussing the future outlook of meeting the growing demand



Ryan Bartock Head of Engineering, Technical & Digital **Spark Therapeutics**

12:45 pm - 1:45 pm Executive Lunch Seating

12:45 pm - 1:45 pm Themed lunch Discussions Themed lunches are roundtable discussions on specific industry issues and challenges during lunch hour. Each roundtable will be led by a sponsor or delegate who is an expert in the field. Limited seating is available, so please sign up for your preferred topic through the event app. Choose from:







Alok Bhatt Senior Director, Biologics Value Chain, Global Manufacturing & Supply BMS

Supply Chain Revolution: Prioritizing Patients in Pharmaceutical Logistics





John Glavas AVP External Manufacturing *Merck*

Creating the Multi-Launch CTOs of the future: Who, How, & When?



Alex Cooke CEO **Phase3**

does it drive results?

Modernizing the Pharma Quality System. What is it and





Culture Transformation: from Compliance to Performance



Yana Collins Head of Quality Culture and Transformation Sanofi



Leveraging Platform Processes for Efficient and Effective Gene Therapy Manufacturing

Christine Sheaffer Vice President of Manufacturing & Supply Spark Therapeutics

Rusty Shreve Director, Manufacturing Operations *Spark Therapeutics*

Changing the Compliance Paradigm in Large, Global Companies

ThermoFisher scientific



Peter Shearstone VP, Global Quality & Regulatory Affairs **Thermo Fisher Scientific**



1:45 pm - 2:20 pm

Driving Transformation in Quality to Meet the Needs of Our Customers

- Quality as a business driver by "Flipping the Ratio"
- Transforming business growth through Proactive Quality
- Preparing our organization for the future of Quality Assurance



Robin Kumoluyi VP & Chief Quality Officer, J&J Innovative Medicine **Johnson & Johnson**

2:25 pm - 3:00 pm

WORKSHOP BREAKOUT ROOM 1

Accelerate Your Bench to Production Timeline by Collocating Research with Process Development and Pilot Scale Production

- Facilitate tech transfers between teams
- Transition from a PD lab to Pilot lab as business needs change
- Ensure quality of pharmaceutical products

SmartLabs

• Improve your process as it evolves during optimization



Peter Genest Head of Client Solutions SmartLabs

2:25 pm - 3:00 pm

The Value of a Unified Life Sciences Solution in Pharma 4.0

- Manage the production process and quality in real time from order to batch release in one browser-based user interface visualizing real-time and historical data
- WORKSHOP BREAKOUT ROOM 2
- Streamline collaboration between manufacturing and quality people and processes to maximize throughput and accelerate batch release
- Digitize all direct batch execution (EBR) and execution related activities (Logbooks and Digital Procedures) to eliminate paper or unstructured electronic records where data is trapped
- Take advantage of configurable functionality
- Analyze and report on operational data in one place for a single source of the truth
- Achieve measurable results in cost reduction, risk mitigation, and revenue opportunities

Honeywell



Zillery Fortner Industry & Business Development Director *Honeywell*



April VanDenDriessche MES Technical Solutions Consultant Honeywell

2:25 pm - 3:00 pm From "I

WORKSHOP

BREAKOUT

ROOM 3

From "Impossible" to Commercialization

- Boehringer Ingelheim BioXcellence[™] demonstrates how effective collaboration in contract manufacturing can expedite the delivery of innovative medicines
 - Leveraging expertise in microbial development and manufacturing
 - Toolbox approach for a groundbreaking cancer vaccine platform, that was honored with European Inventor Award in 2022
 - Showcasing two perspectives from CMO and partner
 - The session will highlight the power of collaboration and innovation in the pharmaceutical industry





Scott DeWire PhD US Head, Business Development & Licensing Boehringer Ingelheim



Michael Kraich PhD Vice President of Global Project & Product Management BioXcellence **Boehringer Ingelheim**

3:05 pm - 4:15 pm	Pre-Arranged One-to-One Meetings
	3:05 pm – 3:25 pm: Meeting Slot 5/Networking
	3:30 pm – 3:50 pm: Meeting Slot 6/Networking
	3:55 pm – 4:15 pm: Meeting Slot 7/Networking

4:20 pm - 4:55 pm

Leading Through Transformations and Integrations – The Evolution of Global Product Development and Supply

- How GPS delivers value to the enterprise through the Product Development and R&D interface
- The integration of Cell Therapy into GPS and how the company is working to improve predictability long-term
- Establishing a competitive advantage for BMS from within GPS an operational model built to last
- Examples of GPS's evolution to support the New Product Pipeline



Catalina Vargas SVP Global Supply Chain **Bristol Myers Squibb**

4:55 pm - 5:30 pm

Sanofi Manufacturing Transformation: Turning Science into Reality for Patients

- Our new purpose: we chase the miracles of science to improve people's lives
- Our race to make available breakthrough treatments & vaccines for patients supported by diverse modalities: accelerate product launches and optimize our asset performance
- Our ambition to develop a network of Factories of the Future



Daniela Ottini SVP, Manufacturing and Supply Head of Specialty Care **Sanofi**



5:30 pm - 5:35 pm

Chair's Closing Remarks

Massachusetts Institute of

Technology



Charles L. Cooney

Robert T. Haslam Professor of Chemical Engineering, Emeritus, and Faculty Director, Emeritus Deshpande Center for Technological Innovation **MIT**

5:35 pm - 6:35 pm

6:30 pm





MAY 15, 2024

7:30 am - 8:20 am

Registration and Breakfast

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7:45 am - 8:20 am

BREAKFAST

WORKSHOP

BREAKOUT

RNNM 2

Pioneering Manufacturing Automation Innovation with AI

- Leveraging lessons learned from the semiconductor industry for tech-first companies
- The journey of defining the high value problems and opportunities for personalized medicine
- Optimizing productivity and quality for manufacturing resilience and sustainability
- Speed to insights for "Right First Time"
- Innovation enabling improvements in key achievement drivers





Amy Doucette Head of Business Operations Applied Materials APG Pharma



Jordan Croteau Sr. Director, Manufacturing Operational and Engineering Technology Moderna



8:25 am - 8:35 am

Chair's Welcome Remarks





Charles L. Cooney Robert T. Haslam Professor of Chemical Engineering, Emeritus, and Faculty Director, Emeritus Deshpande Center for Technological Innovation MIT

8:35 am - 9:10 am

A Vision for the Future: Moderna's Plans for mRNA Technology, Manufacturing and Scale

- Pivoting fearlessly: How Moderna transitioned from a pandemic to an endemic market
- Building for scale: Where the company is investing and partnering as it plans to launch up to 15 products in 5 years
- Prioritizing culture: What it took to encode the company's mindsets and unique culture





Jerh Collins Chief Technical Operations and Quality Officer Moderna

9:10 am - 9:45 am

Integrating Customer Centricity and Innovative Technology into a Forward-Looking Manufacturing & Compliance Strategy

- How are biology and patient needs influencing risk-based investment and networking structure in the manufacturing space?
- Discussing route and location of administration, including MDCP considerations, components and suppliers, design standards
- Exploring flexible facilities, integrated clinical launches, and capital risk avoidance in the quest to get fast to clinical and fast to respond
- Understanding the need for early investment in platform changes. How is the emergence of ADCs, modality blurring, and market
- How do we ensure quality, risk management and compliance processes are in lock step as our technology and platforms evolve





Anil Sawant SVP Global Quality Compliance Merck



9:50 am - 10:25 am

AGENDA

Innovations in Personalized Medicine Manufacturing: A Glimpse into the Future

- BREAKOUT ROOM 1 STRATEGIC MANUFACTURING
- The growth of biologics and precision and personalized medicine is driving the need for new types of solutions across automation, manufacturing, and quality and compliance
- Learn how to modernize your operations and achieve manufacturing excellence using a future forward, agile, integrated, manufacturing solution that supports compliance and real-time quality management
- Take an industry standard approach to reach new levels of maturity in your digital transformation journey
- A look ahead at the expanding role of personalized medicine in pharma and overcoming hurdles in personalized medicine production and scalability



Patrick Gammell VP, Global Manufacturing Sciences Biogen

9:50 am - 10:25 am

BREAKOUT

R00M 2

QUALITY

Regulatory Update

- Grasping the significance of FDA-CBER's oversight in pharma manufacturing, ensuring adherence to strict quality standards, safety measures, and ethical guidelines for global health and patient well-being
- Discuss efforts to expedite development of products for small populations through increased use of accelerated approval
- Review efforts toward global regulatory convergence
- Summarize internal changes and external initiatives at FDA in support of expeditious product development





9:50 am - 10:25 am

BREAKOUT

ROOM 3

SUPPLY CHAIN

Fireside Chat: Supply Chain Excellence: Balancing Resiliency and Efficiency to Enable Growth

- Exploring the complexity of the biopharma industry and using R&D to market authorization and global challenges
- Highlighting Amgen's supply chain optimization and discussing strategies for efficiency and network enhancement
- Showcasing Amgen's commitment to industry excellence while diving into it's leading manufacturing capabilities
- Ensuring reliable access to medicines with a patient focused supply assurance



Nkem Ogbechie Head of Operations Strategic Planning, Risk and Analytics Amgen

10:25 am - 11:15 am

Pre-Arranged One-to-One Meetings 10:30 am – 10:50 am: Meeting Slot 8/Networking

10.55 am - 11.15 am: Meeting Slot 9/Networking

10:30 am - 11:15 am Focus Group

Focus group is informal moderated conversations among peers that occur during networking time outside the regularly scheduled conference agenda. There is no sign up. Delegates and speakers are welcome to opt into any focus group that interests them. The focus group will take place in the corners of the Exhibition Hall in well-marked areas that include a sound barrier. All participants will be provided with wireless headphones to ensure everything said can be heard over the background noise of the Exhibition Hall.

Focus Group Panel: The Evolving Future of Quality – Signals, Trends and Lessons

Bristol Myers Squibb®



Karin Ann Payne Vice President Corporate Quality *Bristol Myers Squibb*





Vaishali Shukla VP Quality **Kite Pharma**





Lisa Winstead Sr. Director – Site Quality Head **Resilience**



• Avoiding gaps in critical applications causing inefficiencies, as well as limiting the ability to make data-driven decisions



11:20 am - 11:55 am

WORKSHOP BREAKOUT ROOM 3

- Beyond Capabilities and Capacity: What Traits Should Biopharma Companies Look for When Partnering with CDMOs
- Best traits to look for when partnering with a CDMO, besides just capabilities and capacity
- Best practices for discerning which CDMO's are best for biopharma companies to partner with
- Key steps for helping biopharma companies navigate complex sales processes with CDMOs



12:00 pm - 12:35 pm

BREAKOUT

ROOM 1

STRATEGIC

MANUFACTURING

Real Time Release: A Distant Dream or Reality?

- Insight into J&J's journey to implement real time multivariate analytics, PAT, modeling and feedback control
- Achieving integrated quality objectives, reducing non-conformance, enhancing quality control, and enabling real time release
- Integration of digitalization, data, and Quality By Design to intensify processes for flexible and modular manufacturing tailored to customer requirements in quality, price, quantity, and delivery
- Exploring the lessons learnt from the real-time release journey and their alignment with J&J's long-term vision of qualitydriven progress

Johnson&Johnson



Olav Lyngberg VP Innovation and Technology Deployment, Janssen Supply Chain The Janssen Pharmaceutical Companies of Johnson & Johnson

12:00 pm - 12:35 pm

BREAKOUT

ROOM 2

QUALITY

Enhancing Quality Agility: Leveraging Insights from Cell and Gene Therapy for a Swift Clinical to Commercial Transition

- Exploring how the cell and gene therapy revolution is transforming the landscape of modern medicine
- The critical role of quality assurance and navigating unique quality and compliance challenges in advanced therapies
 - Strategies for efficient scaling and market entry for the clinical to commercial transition and ensuring uninterrupted access to advanced therapies examining supply chain resilience
 - Ensuring safety and efficacy as therapies reach wider populations utilizing real time monitoring and agile adjustments
 - Showcasing real world case studies and demonstrating successful clinical to commercial transitions and their impact

BOMARIN



Evelyn Marchany-Garcia SVP, Chief Quality Officer, Technical Operations **BioMarin**

12:00 pm - 12:35 pm BREAKOUT ROOMA SUPPLY CHAIN Creating Resilient Supply Chains and Robust Manufacturing Platforms: Expediting the commercialization of Cell and Gene Therapies worldwide, ultimately improving healthcare outcomes The complexities of cell and gene therapy supply chains and the importance of building resilience to ensure consistent access for patients The revolutionary potential of cell and gene therapies in healthcare and the unique manufacturing challenges they present Leveraging advanced technologies for automation resulting in driving efficiency and consistency adhering to regulatory compliance in the commercialization of these therapies, ensuring patient safety and satisfaction

12:35 pm - 1:35 pm Executive Lunch Seating

12:35 pm - 1:35 pm Themed lunch Discussions

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Integrating Green Chemistry Principles into Manufacturing Supply Chains

ر^{ال} Bristol Myers Squibb[®]

Matthew Conover Sr. Director Cell Therapy CMC BMS



Jonathan Tripp Principal Scientist *Gilead Sciences*

Michael O'Keefe Senior Research Scientist II/Associate Director *Gilead*



Navigating Quality 4.0: Initiating Your Path in Pharmaceutical Manufacturing

Realtime Manufacturing While Stabilizing The

Workforce



JR Humbert VP Quality INCOG BioPharma Services

Kite

Scott Nichols Director Quality Kite Pharma

Achieving Speed to Market in an Evolving CGT landscape Via Laser Focus on Compliance, Systems and People

Keeping Pace with the Evolving Quality and Regulatory

Trends in Cell Therapy





Dottie Barr SVP Manufacturing & Technical Operations Lantheus



Elena Kichula

Sr. Director – Manufacturing, Science, and Technology and Process Engineering **Spark Therapeutics**

Vaishal Patel QA Site Lead Spark Therapeutics

1:35 pm - 2:10 pm

Maximizing Quality and Compliance: A Strategic Approach for Pharmaceutical Manufacturing

- Introduction to the need for quality and compliance transformation and the impact of shifting regulatory landscapes on quality assurance and compliance
- The role of advanced technologies in enhancing quality practices, ensuring data integrity and improved product safety and efficacy
- Strategies for supplier quality management for maintaining consistency and building a culture of quality and compliance
- Case studies highlighting quality driven practices that have led to improved transformation in enhancing quality practices
- Real world success stories in transforming quality practices for the modern pharmaceutical landscape





Valerie Brown SVP, Global Quality Assurance Gilead Sciences Inc.



2:10 pm - 2:45 pm

Panel: Looking Backwards, Looking Forwards: Maximizing Our Impact on the Future of Medicine

- How has this changed the CMC ecosystem, and are we overbuilding capacity again?
- Avoiding the dangers of fragmentation. How should we better communicate, collaborate, and consolidate our best ideas so we all succeed?
- Discussing the reasons to set up a new company today, and imagining how our business ecosystem will continue to grow and evolve
- Debating which production platforms will best suit the newer modalities
- Exploring the next steps for existing platforms like mAbs, ADC's, mRNA: How do we efficiently serve giant markets such as Alzheimer's indications, for example?





Joanne Beck Chief Technology Officer Aerium Therapeutics



Carlo de Notaristefani Former Lead, Manufacturing & Supply Chain Advisor *Operation Warp Speed*



Alex Cooke CEO **Phase3**



Pat Yang Vice Chairman & Co-Founder Resilience, Inc.

2:45 pm - 2:50 pm

Chair's Closing Remarks





Charles L. Cooney

Robert T. Haslam Professor of Chemical Engineering, Emeritus, and Faculty Director, Emeritus Deshpande Center for Technological Innovation **MIT**